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2Q FY2018 Financial Results Briefing

November 16, 2018

TOBU RAILWAY CO., LTD.

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	March 2018	Change	September 2018	Notes
Transportation	27	-	27	
Leisure	21	-	21	
Real Estate	4	-	4	
Merchandise Sales	12	2	14	September 2018 TOBU STORE CO.,LTD. September 2018 TOBU keibi Support Co.,Ltd.
Other	17	-	17	
Total	81	2	83	

Affiliates

	March 2018	Change	September 2018	Notes
Transportation	1	-	1	
Leisure	2	-	2	
Real Estate	-	-	-	
Merchandise Sales	2	-2	-	September 2018 TOBU STORE CO.,LTD. September 2018 TOBU keibi Support Co.,Ltd.
Other	-	-	-	
otal	5	-2	3	



Consolidated statement of inco						: Millions of y
	2Q FY2018 Results	2Q FY2017 Results	Change	Notes	2Q FY2018 Plan	Change
Revenue from Operations	281,476	282,870	-1,394	Transportation -455, Leisure -1,201 Real Estate +562, Merchandise Sales -2,099, Other +1,791	284,300	-2,824
Operating Income	31,719	34,590	-2,871	Transportation -503, Leisure -1,492 Real Estate -226, Merchandise Sales -549, Other -205	31,700	19
Recurring Income	29,585	32,129	-2,544		29,100	485
extraordinary Profit	4,979	4,424	555		-	-
xtraordinary Loss	24,225	1,712	22,513	Impairment loss +21,118	-	-
Profit Attributable to Owners of Parent	5,102	23,766	-18,664		18,200	-13,098
Ratio of Operating Income to Sales	11.3%	12.2%	-0.9P		11.2%	+0.1P
Depreciation	25,866	25,466	400			-
BITDA	57,585	60,056	-2,471		_	-
Capital Expenditures	22,784	34,378	-11,594		_	-

^{*} Numbers for plan come from announcement made on May 11, 2018. (p.3-p.17)

^{*} Capital expenditures shown on direct construction cost basis. (p.3-p.17)



Unit: Millions of yen

Notes

Long-term loans payable -15,174

I. 2Q FY2018 Business Results

2Q FY2018

785,243

1,156,428

461,401

1,617,829

27.8%

789,892

4Q FY2017

807,318

1,157,692

1.618.274

460.582

27.6%

790.290

Consolidated balance sheet

Non-current liabilities

Total liabilities and net assets

Interest-bearing debt balance

Shareholders equity ratio

Total liabilities

Total net assets

	Results	Results	Onlange	HOIGO
Current assets	151,760	141,260	10,500	
Non-current assets	1,466,069	1,477,014	-10,945	Land -9,050
Total assets	1,617,829	1,618,274	-445	
Current liabilities	371,185	350,373	20,812	Current portion of bonds +9,700, Current portion of long-term loans payable +7,137

Change

-22,075

-1.264

819

-445

+0.2P

-398

%Fiscal 2017 results have been reclassified in conjunction with the partial amendments to accounting standard for tax effect accounting



	2Q FY2018 Results	2Q FY2017 Results	Change	Notes
Cash flows from operating activities	39,214	46,692	-7,478	Income before income taxes -24,503
Cash flows from investing activities	-34,882	-34,294	-588	Purchase of shares of subsidiaries +14,559 Expenditures for purchases of non-current assets -14,057
Cash flows from financing activities	-1,796	-21,726	19,930	Repayment of long-term loans payable -10,739
Change in cash and cash equivalents	2,495	-9,355	11,850	
Ending balance of cash and cash equivalents	27,507	24,762	2,745	



Segment Information (Tra	ansportation)				Unit:	Millions of ye
	2Q FY2018 Results	2Q FY2017 Results	Change	Notes	2Q FY2018 Plan	Change
Revenue from Operations	108,818	109,273	-455		109,200	-382
Railways	83,119	83,254	-135		83,800	-681
Other	25,699	26,018	-319	Freight business -569	25,400	299
Operating Income	21,367	21,870	-503		20,400	967
Railways	19,646	19,929	-283		18,900	746
Other	1,720	1,940	-220		1,500	220
Depreciation	16,142	15,847	295		-	
EBITDA	37,509	37,717	-208		<u>-</u>	_
Capital Expenditures	10,995	12,688	-1,693		-	_

Tobu Railway Lines Railway Business (Number of Passengers)

Unit: 1 Million people

	2Q FY2018 Results	2Q FY2017 Results	Change	Vs. Plan
Commuter Passengers	310	308	+0.7%	+0.1%
Non-Commuter Passengers	161	161	-0.2%	-0.6%
(Limited Express)	4	4	+0.3%	-2.7%
Total	470	469	+0.4%	-0.2%

(Passenger	Unit: Millions of yen			
	2Q FY2018 Results	2Q FY2017 Results	Change	Vs. Plan
Commuter Passengers	34,087	33,904	+0.5%	+0.2%
Non-Commuter Passengers	40,674	41,025	-0.9%	-1.7%
(Limited Express)	3,150	3,214	-2.0%	-4.5%
Total	74,761	74,929	-0.2%	-0.9%

^{*} Non-commuter passenger revenue includes seat charges and SL·DL seat reservation fees.



Segment	Information	n (Leisur	e)							Unit: M	illions of yer
			2Q FY2018 Results	2Q FY2017 Results	Change		Notes		2	Q FY2018 Plan	Change
Revenue fro	om Operations		37,999	39,200	-1,201					40,200	-2,201
Hotel			8,921	8,886	35					8,900	21
SKYTRE	Ε		7,531	7,415	116					8,100	-569
Other			21,545	22,898	-1,353	Travel -467, Food	-393, Sports -3	359		23,200	-1,655
Operating I	ncome		1,925	3,417	-1,492					2,800	-875
Hotel			-58	176	-234					0	-58
SKYTRE	Ε		2,667	2,977	-310					2,900	-233
Other			-683	263	-946					-100	-583
Depreciatio	n		2,723	2,695	28					-	-
EBITDA			4,648	6,112	-1,464					-	-
Capital Exp	enditures		2,858	12,929	-10,071					-	-
токуо ѕ	KYTREE Visi	itors	Unit: 10,000 peop	le Main Hote	els						
_	2Q FY2018 Results	2Q FY201 Results		Occupancy Rate	2Q FY2018 Results	3 2Q FY2017 Results	Change	Percentage of foreign nationals	2Q FY2018 Results	2Q FY2017 Results	Change
Number of visitors	217	233	-16	Ginza	94.5%	94.5%	-0.0P	Ginza	73.6%	72.1%	+1.5F
				Kinshicho	88.0%	85.3%	+2.7P	Kinshicho	49.3%	34.1%	+15.2F
				Narita	83.4%	77.5%	+5.9P	Narita	65.6%	66.0%	-0.4F



		2Q FY2018 Results	2Q FY2017 Results	Change		Notes		2Q FY2018 Plan	Change
Revenue from Operat	ions	26,355	25,793	562				28,600	-2,245
Rental housing		17,485	17,578	-93				18,700	-1,215
SKYTREE TOWN		6,278	6,148	130				6,300	-22
Condominiums/det	ached houses	2,591	2,067	D67 524 Land+245, Detached houses +153, Condominiums +128			3,600	-1,009	
Operating Income		6,591	6,817	-226			6,500	91	
Rental housing		5,642	6,043	-401				5,800	-158
SKYTREE TOWN		1,207	905	302				1,000	207
Condominiums/det	ached houses	-259	-130	-129				-300	41
Depreciation		5,162	5,050	112				-	-
EBITDA		11,753	11,867	-114				-	-
Capital Expenditures		7,516	6,971	545				-	-
SKYTREE TOWN V	/isitors	Unit:	10,000 people	Num	ber of Units Sold				Unit: 1 unit
	2Q FY2018 Results	2Q FY2017 Results	Change	Numl	per of Units Sold	2Q FY2018 Results	2Q FY2017 Results	Change	2Q FY2018 Plan
Number of visitors	1,537	1,587	-50	Detac	ched houses	17	12	+5	19
				Cond	ominiums	35	50	-15	68
					per of Units Sold Converting Share				
				Detac	ched houses	17	12	+5	19
				Cond	ominiums	34	39	-5	64



Segment Information (Merch	andise Sales)
	20 EV2040 2

	Unit:	Millions	of ven
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	2Q FY2018	2Q FY2017	Change	Notes	2Q FY2018	Change
	Results	Results	Change	IAOIGO	Plan	Change
Revenue from Operations	92,024	94,123	-2,099		93,000	-976
Department stores	82,675	83,142	-467	Ikebukuro store -609, Funabashi store +409, Utsunomiya store -102	83,700	-1,025
Other	9,348	10,981	-1,633	TOBU BOOKS share transfer	9,300	48
Operating Income	-3	546	-549		600	-603
Department stores	504	237	267		300	204
Other	-508	308	-816		300	-808
Depreciation	1,146	1,197	-51			-
EBITDA	1,143	1,743	-600		-	-
Capital Expenditures	614	1,089	-475		-	-

Change in Sales at Major Department Stores

Unit: %

	2Q FY2018 Results vs. Previous Year	
Ikebukuro	-1.2	
Funabashi	+2.2	
Utsunomiya	-0.9	



Segment Information (Otl	her)				Unit	: Millions of yen
	2Q FY2018 Results	2Q FY2017 Results	Change	Notes	2Q FY2018 Plan	Change
Revenue from Operations	46,306	44,515	1,791		45,100	1,206
Operating Income	1,915	2,120	-205		1,800	115
Depreciation	694	676	18		_	
EBITDA	2,609	2,796	-187		-	-
Capital Expenditures	798	700	98		-	-



Consolidated statement of inc	ome				Unit:	Millions of yen
	FY2018 Forecast	FY2017 Results	Change	Notes	FY2018 Plan	Change
Revenue from Operations	622,700	569,519	53,180	Transportation +597, Leisure +679, Real Estate +10,050, Merchandise Sales +40,791, Other +4,203	588,300	34,400
Operating Income	63,800	66,645	-2,845	Transportation -1,667, Leisure -607, Real Estate +262, Merchandise Sales -209, Other -1,002	65,300	-1,500
Recurring Income	58,600	62,286	-3,686		60,500	-1,900
Profit Attributable to Owners of Parent	23,900	36,025	-12,125	Impairment loss associated with restructuring	37,500	-13,600
Ratio of Operating Income to Sales	10.2%	11.7%	-1.5P		11.1%	-0.9P
Operating Income ROA*	3.9%	4.1%	-0.2P		4.0%	-0.1P
ROE*	5.3%	8.3%	-3.0P		8.1%	-2.8P

 $^{^{\}star} Operating\ income\ ROA = Consolidated\ operating\ income/\{(Beginning\ total\ assets + Ending\ total\ assets)/2\}$

^{*}ROE = Profit attributable to owners of parent/{(Beginning equity+Ending equity)/2}



Unit: Millions of yen

II. FY2018 Full Year Forecast

Consolidated Cash Flow Plan

	FY2018 Forecast	FY2017 Results	Change	Notes	FY2018 Plan	Change
EBITDA	117,500	119,145	-1,645		119,000	-1,500
Operating Income	63,800	66,645	-2,845		65,300	-1,500
Depreciation	53,700	52,499	1,201		53,700	0

Operating Income	63,800	66,645	-2,845	65,300	-1,500
Depreciation	53,700	52,499	1,201	53,700	0
Interest-bearing debt balance	819,900	790,290	29,610	811,000	8,900
Interest-bearing debt/EBITDA multiple	7.0	6.6	+0.4P	6.8	+0.2P
Capital expenditures	91,600	73,914	17,686	86,700	4,900



Segment Information (Transportation)						Unit: Millions of y		
	FY2018 Forecast	FY2017 Results	Change	Notes	FY2018 Plan	Change		
Revenue from Operations	216,400	215,802	597		217,000	-600		
Railways	165,200	164,958	242		166,300	-1,100		
Other	51,200	50,844	356	Bus and taxi business +207, Freight business +43	50,700	500		
Operating Income	39,500	41,167	-1,667		39,800	-300		
Railways	36,300	37,562	-1,262		36,800	-500		
Other	3,200	3,604	-404	Bus and taxi business -615, Freight business +211	3,000	200		
Operating Income ROA	4.2%	4.5%	-0.3P		4.3%	-0.1P		
Depreciation	33,300	33,054	246		33,700	-400		
EBITDA	72,800	74,221	-1,421		73,500	-700		
Capital expenditures	42,900	37,151	5,749		42,200	700		

Tobu Railway Lines Railway Business (Number of Passengers)

Unit: 1 Million people

•	• ,		
	FY2018 Forecast	FY2017 Results	FY2018 Plan
Commuter Passengers	604	599	603
Non-Commuter Passengers	322	321	324
(Limited Express)	8	8	8
Total	927	920	927

(Passenger Revenue)

Unit: Millions of yen

<u>`</u>	,				
	FY2018 Forecast	FY2017 Results	FY2018 Plan		
Commuter Passengers	67,061	66,672	66,952		
Non-Commuter Passengers	81,400	81,636	82,626		
(Limited Express)	6,309	6,388	6,593		
Total	148,461	148,308	149,578		

^{*} Non-commuter passenger revenue includes seat charges and SL*DLseat reservation fees.



•	FY201 Foreca		2017 sults	Change	Notes		FY201	8 Plan	Change
Revenue from Operations	79,30	0 78	,620	679			81,	800	-2,500
Hotel	18,90	0 18	,615	285			18,	800	100
SKYTREE	15,50	0 14	,431	1,069			15,	900	-400
Other	44,90	0 45	,573	-673	Food -277, Travel -250		47,	100	-2,200
Operating Income	6,30	0 6	,907	-607			7,	100	-800
Hotel	50	0	815	-315				400	100
SKYTREE	5,30	0 5	,319	-19			5,	400	-100
Other	50	0	772	-272			1,	300	-800
Operating Income ROA	3.0	% 3	5.4%	-0.4P			3	.4%	-0.4P
Depreciation	5,60	0 5	,492	108			5,	700	-100
EBITDA	11,90	0 12	,399	-499			12,	800	-900
Capital expenditures	11,50	0 19	,385	-7,885			12,	200	-700
TOKYO SKYTREE Visitors	3	ι	Jnit: 10,0	000 people	Occupancy Rate of Main	Hotels			
	FY2018 Forecast	FY2017 Results	FY2	018 Plan		FY2018 Forecast	FY2017 Results	FY201	8 Plan

Ginza

Narita

Kinshicho

94.7%

88.0%

75.0%

95.5%

85.1%

77.0%

93.0%

87.7%

73.6%

450

444

465

Number of visitors



Segment Information (Real Es	tate)							Unit	: Millions o
		FY2018 Forecast	FY20 Resu		Change	Note	es		FY2018 Plan	Chang
Revenue from Operations		63,700	53,6	49	10,050				64,500	-80
Rental housing		37,300	36,6	20	680				37,900	-60
SKYTREE TOWN		12,500	12,3	55	145				12,500	
Condominiums/detached h	ouses	13,900	4,6	73	9,227				14,100	-20
Operating Income		12,900	12,6	37	262				13,700	-80
Rental housing		11,100	11,8	66	-766				11,600	-50
SKYTREE TOWN		1,800	1,7	07	93				1,800	
Condominiums/detached h	ouses	0	-9	36	936				300	-30
Operating Income ROA		3.0%	3.0	0%	-0.0P				3.2%	-0.2
Depreciation		10,200	10,1	86	14				10,400	-20
EBITDA		23,100	22,8	23	277				24,100	-1,00
Capital expenditures		30,700	13,4	61	17,239				26,700	4,00
SKYTREE TOWN Visitors	3		Un	it: 10,00	0 people	Number of Units Sold			Uni	t: 1 unit
	FY2018 Forecas	-	Y2017 esults	FY20	18 Plan	Number of Units Sold	FY2018 Forecast	FY2017 Results		8 Plan
Number of visitors	3,10	0 ;	3,078	3	,100	Detached houses	30	20)	30
						Condominiums	405	111	1 4	423
						Number of Units Sold After Converting Share				
						Detached houses	30	20)	30
						Condominiums	299	83	3 :	324



Segment Information (Me	Unit: Millions of ye					
	FY2018 Forecast	FY2017 Results	Change	Notes	FY2018 Plan	Change
Revenue from Operations	233,600	192,808	40,791		191,400	42,200
Department stores	172,300	171,291	1,009	Ikebukuro store -122, Funabashi store +1,474, Utsunomiya store -138	173,200	900
Store	43,200	-	43,200		-	43,200
Other	18,100	21,516	-3,416	TOBU BOOKS share transfer	18,200	-100
Operating Income	2,000	2,209	-209		2,100	-100
Department stores	1,700	1,548	152		1,300	400
Store	-500	-	-500		-	-500
Other	800	660	140		800	0
Operating Income ROA	1.9%	2.2%	-0.3P		2.0%	-0.1P
Depreciation	3,200	2,395	805		2,500	700
EBITDA	5,200	4,604	596		4,600	600
Capital expenditures	4,400	2,471	1,929		3,500	900

Change in S Major Depar	Unit: %	
	FY2018 Forecast	Vs. Plan

	FY2018 Forecast vs. Previous Year	Vs. Plan
Ikebukuro	-0.1	-0.7
Funabashi	3.9	0.8
Utsunomiya	-0.6	-1.6



1,400

5,300

2,100

1,370

6,272

1,445



0

0

300

1,400

5,000

2,100

Segment Information (Other) Unit: Millions of ye							
	FY2018 Forecast	FY2017 Results	Change	Notes	FY2018 Plan	Change	
Revenue from Operations	101,100	96,896	4,203		102,500	-1,400	
Operating Income	3,900	4,902	-1,002		3,600	300	
Operating Income ROA	1.6%	2.1%	-0.5P		1.5%	+0.1P	

30

-972

655

Depreciation

Capital expenditures

EBITDA



Important Notes Concerning This Document

The Company's profit plans and other goals set forth in this document are based on projections of industry trends related to the business of the Company and Group companies and other such factors that impact business results, including the economy in Japan and other countries, which are made based on the information currently available to the Company.

As such, the reader is asked to note that actual business results may differ from the forecasts within this document due to changes in the business environment and other such factors.